#### OFFICE OF TRAINING AND EDUCATION

#### Agency Off-Campus Program

The Program has offered a number of area studies courses for training requirements within several directorates as an alternative to the expensive external area programs. A total of 188 Agency employees completed these courses at a cost savings of approximately \$109,222.

\$109,222

### External Training

The Training Support Division, via its screening process under Title 5, has either transferred some requests to internal courses or disapproved these requests, for a total savings of \$91,000.

\$91,000

#### External Training--In-house Runnings

The Training Support Division has arranged and/or administered three runnings of the Nuclear Weapons Advanced Course usually given at the Interservice Nuclear Weapons School, Kirtland AFB, New Mexico; two runnings of the Army's General Transportation of Hazardous Materials course usually given at DARCOM Headquarters at Savanna, Illinois; and one running of NACSEM 5100 course usually given at Lackland AFB, Texas. For the Nuclear course, 184 students were trained for a savings of \$102,960, to both the Agency and the Intelligence Community. For the DARCOM course, 77 students were trained for a savings of \$55,255. For the NACSEM running, 9 students were trained for a savings of \$6,470. Total savings of \$164,685.

\$164,685

## Management Training

Management and Administrative Training picked up one-week management training of midcareerists eliminating the requirement for a contract with AMA of \$6,000. Savings of \$18,000.

\$18,000

## Office of Training and Education - Continued

### Intelligence Training

The Defense Industries Course and the Industrial Training Course have been discontinued for a savings of \$35,000, plus staff.

\$35,000

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25X1	Travel	Daimhu	r.c.om	ant	
20/(1	ILAVEL	Kermon	rsem	enc	

25X1

25X1

The requirement for 3-person carpools to qualify for reimbursement has reduced travel payment to staff and trainees during the past year of approximately \$12,500.

\$12,500

### Use of Less Expensive Television Cameras

Television cameras are generally the most expensive item in OTE's production inventory. The \$42,000 RCA camera was recently switched to a very serviceable \$7,000 JVC camera. The RCA camera is being utilized \_\_\_\_\_\_ A recent purchase resulted in a savings of \$36,000.

\$36,000

# Consolidation of OTE and Operations Training Division Television Facilities

The sharing of equipment and personnel by these two units has provided better quality productions. If similar facilities were established at both locations CofC Building) it would have cost an additional \$150,000.

\$150,000

25X1

### Conversion to Videotape From Film for Media Presentations Produced In-House

An individual film presentation ranged in cost from \$75,000 to as much as \$150,000. Videotape presentations cost \$25.00 per 60-minute cassette, and as a rule only one cassette is used per presentation. Talent and technical crews are salaried Agency employees. Each production may range from 18 to 331 man-hours. Since 1978, OTE has produced or has in process 18 videotape productions. Total cost, excluding man-hours, is under \$500. The production of 4 films during a 4-year period would have cost approximately \$300,000.

\$299,500

-2-

#### Office of Training and Education - continued

### Savings Through ROPE Testing

The Language School now pouches Recorded Oral Proficiency Exams (ROPE) to individuals requesting language testing. There were 535 ROPE's requested. If Language School instructors were sent to testing sites, their travel time and per diem would be considerable. The savings on this activity is \$26,792.

\$26,792

#### PDP Computer

25X1

25X1

The installation of the PDP computer has resulted in savings for OTE. Previously this work had to be handled on a contract basis. The new savings (after the investment) for the last two-year period would be about \$25,000. Savings will continue to accrue since the software utilization period extends beyond the period under consideration.

\$25,000

## Items Received from Government Disposal Depots

Various items from government disposal depots wer no cost The items include trucks, generators road graders, typewriters, calculators, TV consoles, mean cost factors are considerable if we had to buy tamounting to a total of \$465,397.	, forklifts, etc., which
	\$465,397

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## Office of Training and Education - Continued

saved we example	would be a	d with costs \$37,000 pro	tion studio, for commerci duction outside cont	lal TV contr which wou	acts. An	
					\$113,000	

ATTACHMENT B

FUTURE EFFICIENCIES

## Future Efficiencies Through Capital Investment

Logistics Integrated Management System  OF Field Accounting System  OL Field Property Accounting System  Travel Accounting  Computer Aided Instruction (OF, OTE, etc.)  On-line Records Retrieval and Search System with Records Center  Security Communications Improvement Program  Automation of all Language Related Records  Automation of Language Lab  Registration for Training and Conferences  Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE  Acquisition of ScanTron Optical Mark Reader for CMS  Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and materiel handling equipment  Utility reliability improvements  Improved energy efficiency of existing buildings and equipment	Data	a Processing
OF Field Accounting System  OL Field Property Accounting System  Travel Accounting  Computer Aided Instruction (OF, OTE, etc.)  On-line Records Retrieval and Search System with Records Center  Security Communications Improvement Program  Automation of all Language Related Records  Automation of Language Lab  Registration for Training and Conferences  Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE  Acquisition of ScanTron Optical Mark Reader for CMS  Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and materiel handling equipment  Utility reliability improvements		Payroll System
OL Field Property Accounting System  Travel Accounting  Computer Aided Instruction (OF, OTE, etc.)  On-line Records Retrieval and Search System with Records Center  Security Communications Improvement Program  Automation of all Language Related Records  Automation of Language Lab  Registration for Training and Conferences  Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE  Acquisition of ScanTron Optical Mark Reader for OMS  Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and materiel handling equipment  Utility reliability improvements		Logistics Integrated Management System
Computer Aided Instruction (OF, OTE, etc.)  On-line Records Retrieval and Search System with Records Center  Security Communications Improvement Program  Automation of all Language Related Records  Automation of Language Lab  Registration for Training and Conferences  Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE  Acquisition of ScanTron Optical Mark Reader for OMS  Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and materiel handling equipment  Utility reliability improvements		OF Field Accounting System
Computer Aided Instruction (OF, OTE, etc.)  On-line Records Retrieval and Search System with Records Center Security Communications Improvement Program Automation of all Language Related Records Automation of Language Lab Registration for Training and Conferences Control of Codeword Material Text/Software Package for PSD/OMS and Acquisition of word processing system Automation of CCCR/OMS (terrorist) data and tie it to SAFE Acquisition of ScanTron Optical Mark Reader for OMS Increase personnel/funds for software development  OC Recapitalization New Building at Headquarters New printing and materiel handling equipment Utility reliability improvements		OL Field Property Accounting System
On-line Records Retrieval and Search System with Records Center Security Communications Improvement Program Automation of all Language Related Records Automation of Language Lab Registration for Training and Conferences Control of Codeword Material Text/Software Package for PSD/OMS and Acquisition of word processing system Automation of CCCR/OMS (terrorist) data and tie it to SAFE Acquisition of ScanTron Optical Mark Reader for OMS Increase personnel/funds for software development  OC Recapitalization New Building at Headquarters New printing and materiel handling equipment Utility reliability improvements		Travel Accounting
Security Communications Improvement Program  Automation of all Language Related Records  Automation of Language Lab  Registration for Training and Conferences  Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE  Acquisition of ScanTron Optical Mark Reader for OMS  Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and materiel handling equipment  Utility reliability improvements		Computer Aided Instruction (OF, OTE, etc.)
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Automation of Language Lab  Registration for Training and Conferences  Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE  Acquisition of ScanTron Optical Mark Reader for OMS  Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and material handling equipment  Utility reliability improvements	n .	Security Communications Improvement Program
Registration for Training and Conferences  Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE  Acquisition of ScanTron Optical Mark Reader for OMS  Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and material handling equipment  Utility reliability improvements		Automation of all Language Related Records
Control of Codeword Material  Text/Software Package for PSD/OMS and Acquisition of word processing system  Automation of CCCR/OMS (terrorist) data and tie it to SAFE Acquisition of ScanTron Optical Mark Reader for OMS Increase personnel/funds for software development  OC Recapitalization  New Building at Headquarters  New printing and material handling equipment  Utility reliability improvements		Automation of Language Lab
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New Building at Headquarters  New printing and materiel handling equipment  Utility reliability improvements		Increase personnel/funds for software development
New printing and materiel handling equipment Utility reliability improvements	OC R	ecapitalization
Utility reliability improvements	New 1	Building at Headquarters
	New j	printing and materiel handling equipment
Improved energy efficiency of existing buildings and equipment	Uti1:	ity reliability improvements
	Impro	oved energy efficiency of existing buildings and equipment

# SECRET

25X1

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25X1

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# **SECRET**

Headquarters Records Review to reduce filing equipment and gain space  Technical Security Recapitalization  FY-1983 Theme Package on Terrorism  5X1  New Wing on to increase the capacity	
Technical Security Recapitalization  FY-1983 Theme Package on Terrorism  5X1  New Wing on to increase the capacity	
FY-1983 Theme Package on Terrorism  5X1  New Wing on to increase the capacity	
5X1 New Wing on to increase the capacity	
to include the capacity	
to increase the capacity	
to increase the capacity	
to increase the capacity	
New Classroom and Dormitory	25X1
Improvement of the	25X1
Upgrading OTE's television production facility	25X1
Implementation of field PATB-II testing	
Close down, consolidate, or make better use of	25X1
Improve Headquarters maintenance and operations (GSA) at same or lower cost	
5X1	

## SECRET

Secretary/Word Processing Pool

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# Future Efficiencies Without Adverse Impact On Service or Resulting in Improvement in Service

	25X1
	25X1
When an office moves, leave all furniture	
Abolish Advance Work Plan (AWP) and Evaluation of Potential (EOP) in Performance Appraisal Report (PAR)	
Abolish the MG support conferences in Europe and the Far East	
Make more use of "blue blazer" protective force	
Do polygraphs on recruits "up front"	
Absorb new pay cases (payroll) - FY-81 to FY-83 (and absorb all OL, OS, OMS, etc., support for increase in Agency T/O without increase in support T/O)	25X1
When an office moves, leave telephone numbers	
Use of Government Travel Requests	25X1
Elimination of classification review (EO 12065)	
Elimination of Freedom of Information Act	
Establishment of a Regional Support Activity	25X1
Use of individual office personnel for some ADP programming and maintenance ("do your own")	
Decentralization of recruiting and payment of bonuses to "head-hunters" and employees	
Additional compressed and flex-time (when productivity can be enhanced)	

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Do more up-front planning --reinitiate support annexes

Contract out secretarial services for unclassified work

Modification of standard overseas tour to three vice two
years with fourth year optional

Use of retired annuitants to provide TDY support overseas --

Reproduction of cables at eight lines per inch

Pool data terminals

WAE

Reduce copies of training reports

Increase competitive procurement

Component budgeting for terminals

Agency-wide information processing standards

Control and limit year-end funding (to preclude fund "dumping")

Reduction of ADP output products

Greater use of suggestion awards

25X1

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## Future Efficiencies With Adverse Impact On Service

25X1

25X1

25X1

25X1

25X1

Reduction of number of conferences or otherwise)
Reduction of course duration/frequency/format
Midcareer - five to four runnings
Introduction to CIA - fewer runnings
Conduct Career Counseling at Chamber of Commerce Building rather than
Use some TDY instructors
Use more TV and less live presentations
Elimination of all summer programs
(Students, fellows, Urban League, etc.)
Elimination of guards at tunnel and DCI garage
Elimination of off-campus program
Elimination of disseminating information on external training
Discontinue training registration and statistics report
Offer language program only on fixed schedule
Elimination of Special Language Programs (total immersion, familiarization, etc.)
Conduct all management training at Chamber of Commerce Building rather than some
Discontinue dental program
Less frequent medical examinations
Elimination of routine chest X-rays, spirometry
Close DCI Garage
Reduction of training time
Limit movement of secure or black telephones
Reduction of cable dissemination file
Close Center for Study of Intelligence

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Elimination of handwritten corrections, additions, and/or deletions on cables and telepouches

Close Executive Dining Room

Elimination of Media Highlights

Increase sea shipments

Elimination of early-morning and afternoon shuttles

Elimination of chauffeurs

Elimination of pneumatic tube system

Put Genographics in P&PD

Cut off lights in all buildings at night

Reduce or eliminate most unclassified publications FBIS, etc.

25X1

Make customers of printed products outside the Intelligence Community pay for publications

Make FBIS and JPRS self-sustaining

Publications Review Committee (reduce total subscriptions and printing)

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# Future Efficiencies Through Centralization Or Elimination of Duplication

Collocation of 4-C and Ruffing or DDO center

Consolidation of micrographics

Consolidation of copier management

Standardization of Agency-wide equipment

Consolidation of graphics

Consolidation of TV and videotape facilities

Consolidation of transportation in OL (vice OL, OD&E, OSO, etc.)

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Centraliza	atio	n of	വെ ഭ	unnort	in	tha	
Division,	$\Omega C$	(vice	$\Omega C$	0S0	and	ODEF	1
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Consolidation of all travel accounting (vice OD&E, etc.)

Centralization of budgeting and management for personal service costs

Consolidation of all financial management in OF (decentralized finance personnel to report directly to OF)

Consolidation of all Agency medically related tasks, e.g., psychologists, VIP Health Program, occupational safety, etc.

Transfer of Overseas Medical Benefits Program to the Office of Medical Services

Reexamine Information Handling Task Force Recommendations
Consolidate JPRS in P&PD

25X1